Innovation and the Birth of the Fusion Economy: Financial Implications of IP

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The Operating System for the Fusion Economy



Best(?) Laid Plans...

Stevenson-Wydler Technology Innovation Act of 1980

It is the continuing responsibility of the Federal Government to ensure the full use of the results of the Nation's Federal investment in research and development. ... including plans for securing intellectual property rights in laboratory innovations with commercial promise and plans for managing such innovations so as to benefit the competitiveness of United States industry.

Small Business Innovation Development Act of 1982

Federal research and development as a base for technological innovation to meet agency needs and to contribute to the growth and strength of the Nation's economy

Executive Order 12591 – April 10, 1987

 Identify areas of research and technology of potential importance to long- term national economic competitiveness

European Commission Enterprise Policy -Lisbon, 2000

Protection of intellectual property is another sine qua non for innovation. Without adequate protection of inventions and creations, there is no motivation to invest in them. Furthermore, their use as an asset by their authors may be hampered.





R&D = Patents?

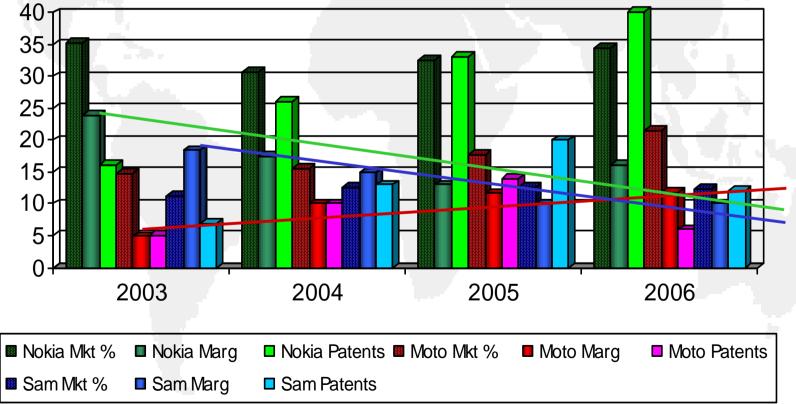
- Over 75% of ALL Federal <u>and</u> Corporate R&D in the U.S. goes to:
 - Computer/Electronic Products
 - Chemicals*
 - Computer-related Services
 - Aerospace*
 - Automotive
 - Source: 2006 NSF Division of Science Resources Statistics

TOP 20 USPTO Patent Recipients - 2005
International Business Machines Corporation
Canon Kabushiki Kaisha
Hewlett-Packard Development Company, L.P. (a)
Matsushita Electric Industrial Co., Ltd.
Samsung Electronics Co., Ltd.
Micron Technology, Inc.
Intel Corporation
Hitachi, Ltd
Toshiba Corporation
Fujitsu Limited
Sony Corporation
General Electric Company
Seiko Epson Corporation
Infineon Technologies AG
Koninklijke Philips Electronics N.V.
Robert Bosch Gmbh
Fuji Photo Film Co., Ltd
Microsoft Corporation
Texas Instruments, Incorporated
Honda Giken Kogyo K.K. (Honda Motor Co., Ltd.)



Value Accretion or Actuarial Deferral

- Great" patents on "must have" product enhancements may not mean increased revenue
- Il value is additive and positive?
 - What happens when a patent <u>slows the rate of market loss</u> rather than adding market value?





Upstream Incentives, or...

- Fundamental Assumptions Untested
 - Are all patents equal? Are all industries equal? ≠ Uniform mode unsubstantiated
- Patents ≠ R&D ≠ Funding
- Innovations created with Federal funds seldom transfer with economic benefit to creators

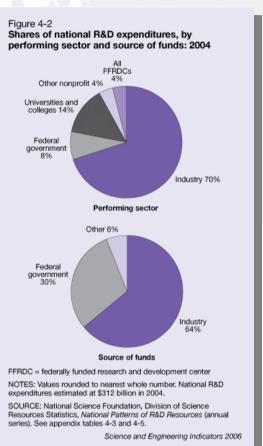
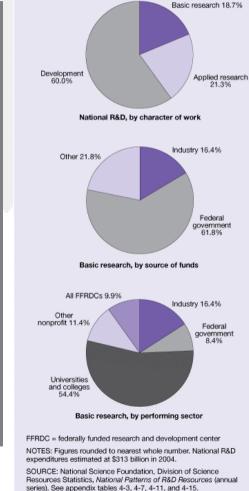


Figure 4-4 National R&D by character of work, basic research by source of funds, and basic research by performing sector: 2004



Science and Engineering Indicators 2006



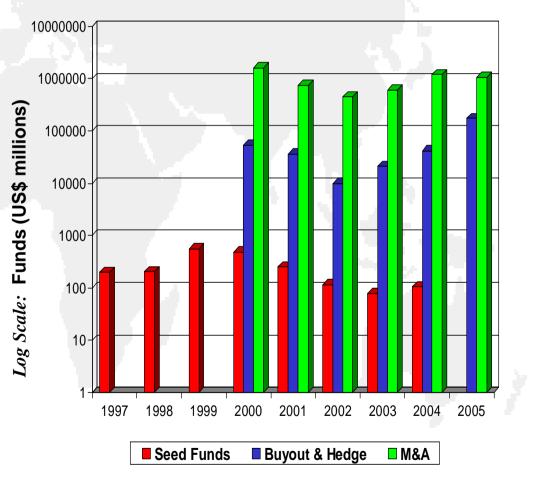
Downstream Effects

Market trends

- US\$1.98 billion in seed capital
- US\$8 trillion in M&A and Hedge

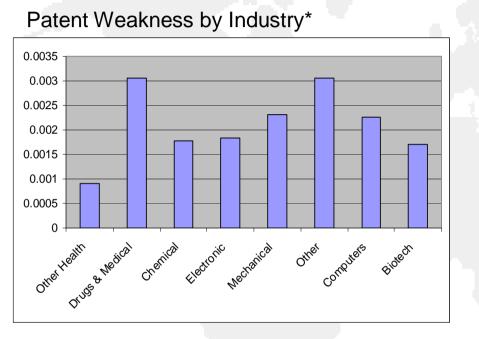
Acquisition exits

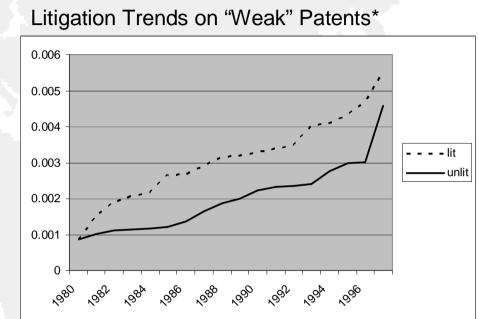
- Private equity premiums paid for technology >40%
- IP "widows & orphans" over 50% in preliminary studies





Where money is flowing



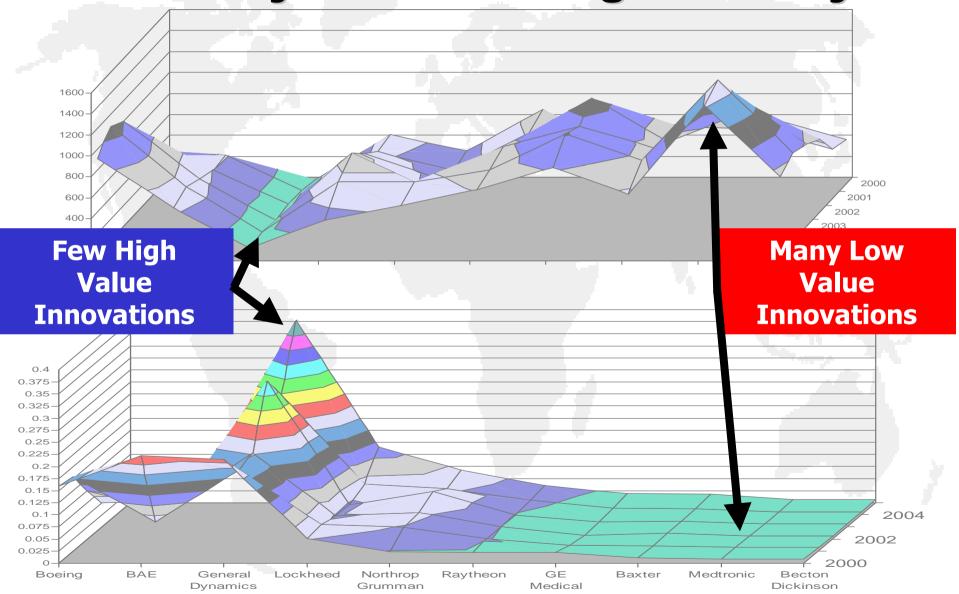


- While clear differences of weakness exist across industry sectors, uninformed capital is driving increased litigation on more questionable patents
 - More funding for weaker cases works against espoused value accretion incentive arguments
 - Quality discussion <u>must</u> include economic consequence inputs

*Source: "Weak Patents, Open Source Patenting, and Implications for the Bayh-Dole Act in Developing Countries." S.N. Boettiger; B. Wright, D. Zilberman, B. Hall. Dissertation, University of California, Berkeley. 2007.

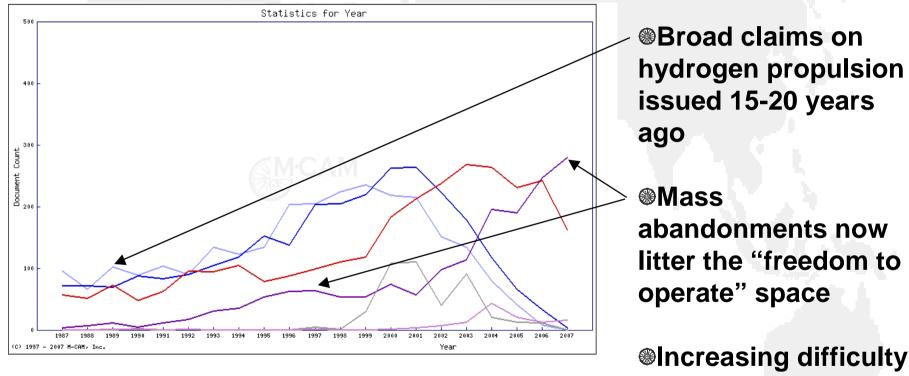


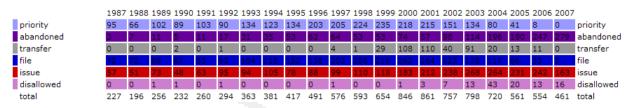
Quantity Does Not Beget Quality





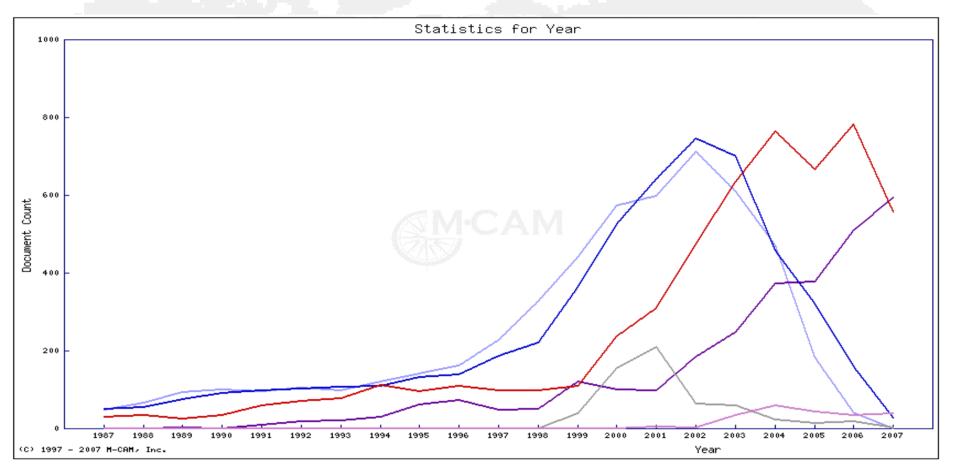
When the Future Comes: Hydrogen Powered Vehicles





Increasing difficulty to patent commercial applications today

Fuel Cells

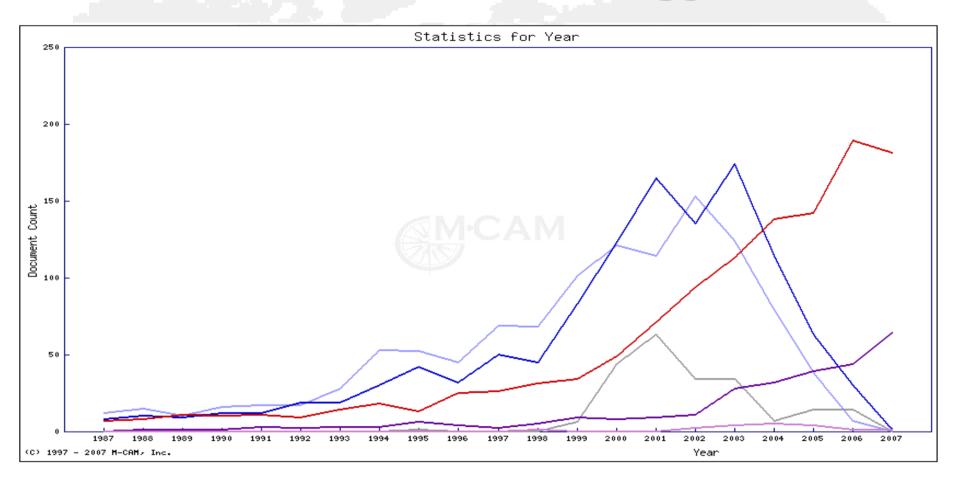


1987 1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007

priority	48	65	93	100	96	104	97	121	142	161	227	328	442	572	597	712	609	471	182	40	0	priority
abandoned	0	1	2	1	8	18	21	29	61	73	48	51	120	101	98	184	248	373	377	510	594	abandoned
transfer	0	0	0	0	0	0	0	0	0	0	1	1	38	155	209	64	59	22	14	18	2	transfer
file	50	55	74	91	98	102	106	109	131	139	187	221	363	525	642	745	700	457	321	160	28	file
issue	29	33	25	35	60	71	78	111	95	108	97	98	110	236	308	475	633	764	667	781	557	issue
disallowed	1	0	0	0	0	0	0	0	1	0	0	1	0	1	5	3	33	60	44	34	39	disallowed
total	128	154	194	227	262	295	302	370	430	481	560	700	1073	1590	1859	2183	2282	2147	1605	1543	1220	total

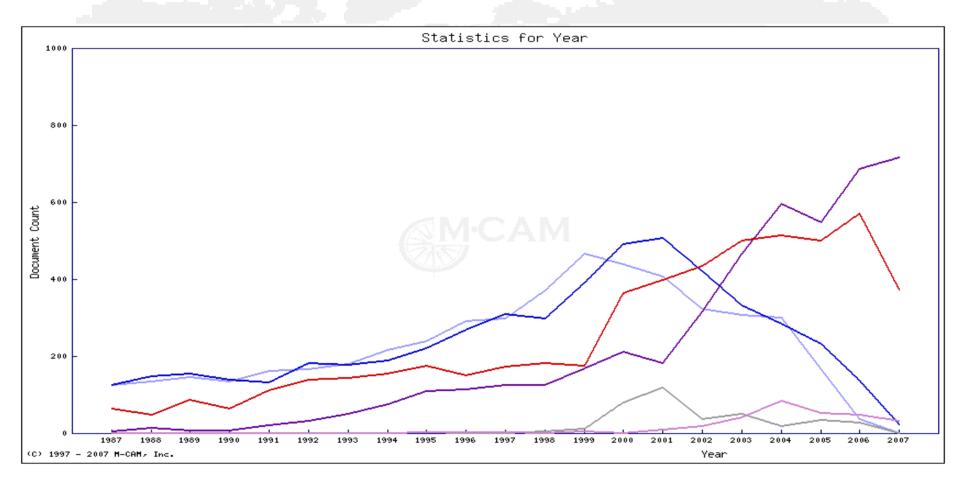
I-CAM

Nanotechnology



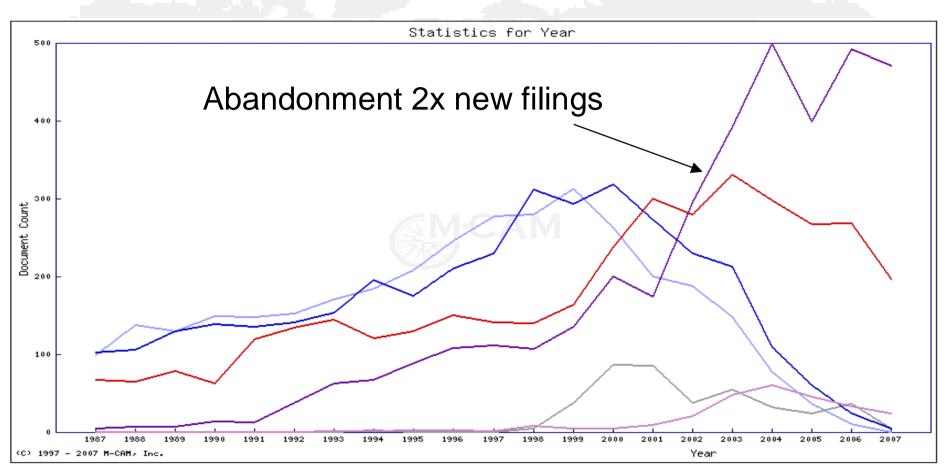
1987 1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 priority 101 121 114 153 priority transfer transfer abandoned abandoned file file issue issue disallowed disallowed total 247 total

Wind Power



1987 1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 priority 133 146 133 161 466 438 406 322 307 301 166 37 priority abandoned abandoned transfer transfer file file issue issue disallowed disallowed з з total 1218 1586 1619 1545 1696 1798 1533 1503 1141 total

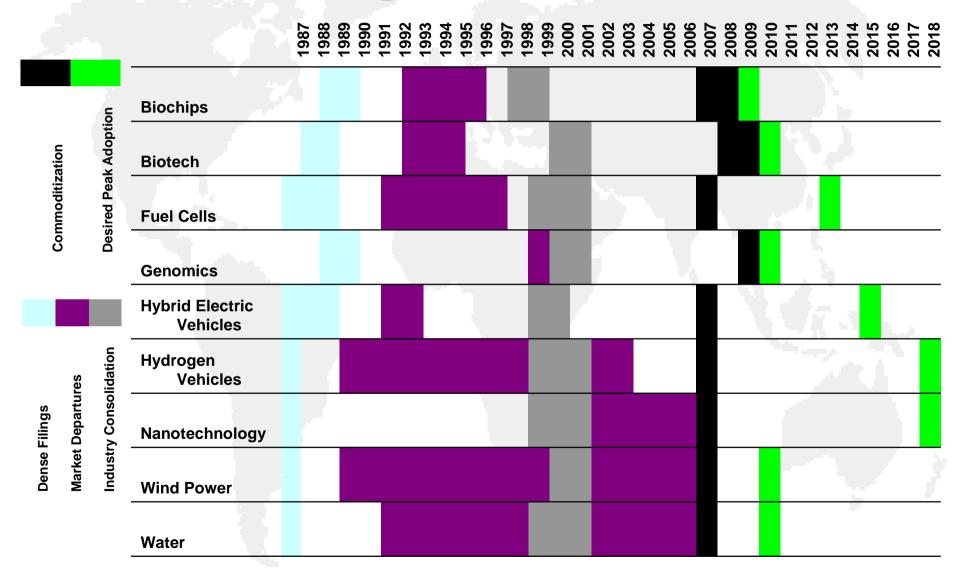
Water



	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	
priority	99	137	130	149	148	152	171	184	208	245	277	280	312	263	200	188	148	77	36	10	0	priority
abandoned	5	7	7	14	13	38	62	67	89	108	111	107	135	200	174	296	392	499	399	492	471	abandoned
transfer	0	0	0	0	0	0	0	2	0	0	0	5	37	86	85	38	54	32	24	36	5	transfer
file	102	106	130	139	135	141	153	196	175	210	229	311	293	318	273	229	212	109	60	24	4	file
issue	67	65	78	63	119	134	144	121	130	150	141	140	164	238	300	280	331	298	267	268	197	issue
disallowed	0	0	0	0	0	0	1	1	2	2	1	8	5	5	9	21	48	60	45	33	24	disallowed
total	273	315	345	365	415	465	531	571	604	715	759	851	946	1110	1041	1052	1185	1075	831	863	701	total



The Edge of the World





Information Implications

- Prior art filled with over-broad abandoned positions
- Latency of commercial deployment increases need to carefully examine *former* market players
- Classification and keywords increasingly confounded by scientific and market nomenclature drift
- Opposition and clearance potentially more active than new application filing



Financial Implications

- Increasing use of patent estates and commons rather than blockbuster patents
- Legislature on anti-trust will be challenged in coming years changing landscape for patent pools
- New forms of professional liability for information and service providers as financial risks increase with global awareness of proprietary rights' value



Where is the Next Next Thing?

Largest GDP Growth Most Active Basic Scientists Most Active Engineers Largest Growth in Published Research

WWII to 2002

WWII to 2002